



OFFICE OF THE PRESIDENT
PERMANENT SECRETARY, SECRETARY TO THE CABINET
AND HEAD OF THE PUBLIC SERVICE

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Ref. No. ... **OP/CAB.11/62**
and date

P.O. Box 62345-00200
NAIROBI

1st March, 2011, 20.....

**All Permanent Secretaries
All Accounting Officers
All Chief Executive Officers of State Corporations**

STUDY ON MANAGEMENT AND GOVERNANCE OF STATE CORPORATIONS

The Government has since independence acknowledged the role of state corporations as vehicles for development. It is the wish of the government that State Corporations play their role in a more effective manner. This will depend on the manner in which these corporations are directed, controlled and held to account.

Towards this end, the Kenya Institute for Public Policy Research and Analysis (KIPPRA) in collaboration with State Corporations Advisory Committee (SCAC) has been tasked to conduct a study on the State Corporations Sector with emphasis on management and governance.

The study will gather accurate, up to date and comprehensive data on all State Corporations and identify challenges experienced in delivery of their mandates and will culminate in corrective policies and legislative reform necessary for making the Sector an effective vehicle for development.

For purposes of data collection a set of questionnaires will be administered to all State Corporations with the following as respondents:

- i. Board Chairpersons;
- ii. Chief Executive Officers;
- iii. Three (3) randomly selected Board Members; and
- iv. Three (3) randomly selected line managers.

CONFIDENTIAL

All data and information collected will be used for research purposes only and presented in aggregate without revealing specific issues for individual State Corporations. The findings of the study will be shared with you for validation and use.

Please ensure that State Corporations within your docket complete the study instruments attached herewith and submit to the Executive Director, KIPPRA, for analysis within two weeks, but not later than 14th March 2011. The letter of submission should be copied to the Secretary, State Corporations Advisory Committee (SCAC).



**Amb. Francis K. Muthaura, EGH
PERMANENT SECRETARY, SECRETARY TO THE
CABINET AND HEAD OF THE PUBLIC SERVICE**

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